

Devon CRI clients have completed more than \$5B of value-creating transactions since 2001

Divestitures	Value (\$M)
Distribution Operations	40
Pharmaceutical Operations	800
Retail Operations	8
Retail Operations	20
Industrial Equipment	1,200
Industrial Equipment	225
Industrial Technology	45
Rental Operations	190
Industrial Products	840
Total	3,368

Acquisitions	Value (\$M)
Data Management	40
Manufacturing	23
Commercial Products	110
Medical Technology	150
Electrical Products	35
Electrical Products	30
Medical Technology	120
Manufacturing	41
Industrial Technology	45
Industrial Communications	600
Digital Imaging	12
Energy Technology	28
Industrial Technology	500
Energy Technology	56
Total	1,790